

# SickKids Centre for Community Mental Health

Financial statements  
March 31, 2021



# Independent auditor's report

To the Board of Trustees of  
**SickKids Centre for Community Mental Health**

## Opinion

We have audited the financial statements of **SickKids Centre for Community Mental Health** [the "Centre"], which comprise the statement of financial position as at March 31, 2021, and the statement of revenue and expenses, statement of changes in net assets, and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Centre as at March 31, 2021, and its results of operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

## Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the Centre in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Centre's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Centre or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Centre's financial reporting process.

## Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Centre's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Centre's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Centre to cease to continue as a going concern.
- Evaluate the overall presentation, structure, and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Toronto, Canada  
June 21, 2021

*Ernst & Young LLP*

Chartered Professional Accountants  
Licensed Public Accountants



# SickKids Centre for Community Mental Health

## Statement of financial position

As at March 31, 2021

	2021	2020
	\$	\$
<b>Assets</b>		
<b>Current</b>		
Cash	4,435,018	2,929,208
Accounts receivable [note 11]	106,305	305,158
Prepaid expenses	35,971	30,379
Assets held for sale [note 5]	—	240,859
<b>Total current assets</b>	<b>4,577,294</b>	<b>3,505,604</b>
Capital assets, net [note 4]	2,343,389	2,661,361
Accrued pension assets [note 6]	4,339,095	3,870,400
	<b>11,259,778</b>	<b>10,037,365</b>
<b>Liabilities</b>		
<b>Current</b>		
Accounts payable and accrued liabilities [note 11]	2,234,887	1,978,637
Deferred contributions [note 7]	715,305	690,818
<b>Total current liabilities</b>	<b>2,950,192</b>	<b>2,669,455</b>
Deferred capital contributions [note 8]	1,790,314	2,033,412
Long-term deferred contributions [note 7]	49,814	49,814
<b>Total liabilities</b>	<b>4,790,320</b>	<b>4,752,681</b>
Contingencies [note 12]		
<b>Net assets</b>		
Internally restricted [note 9]	4,892,170	4,660,630
Unrestricted	1,577,288	624,054
	<b>6,469,458</b>	<b>5,284,684</b>
	<b>11,259,778</b>	<b>10,037,365</b>

See accompanying notes

Approved by the Board:



Jeff Mainland, Trustee



Laurie Harrison, Trustee

## SickKids Centre for Community Mental Health

### Statement of revenue and expenses

Year ended March 31, 2021

	2021	2020
	\$	\$
<b>Revenue</b>		
Government funding <i>[notes 7 and 10]</i>	13,328,273	13,358,054
Other grants and revenues <i>[note 7]</i>	446,879	598,738
Amortization of deferred capital contributions <i>[note 8]</i>	184,133	191,008
Interest income	25,047	123,142
	<b>13,984,332</b>	<b>14,270,942</b>
<b>Expenses</b>		
Compensation <i>[note 11]</i>	10,721,559	11,490,028
Other operating <i>[note 11]</i>	1,820,621	1,846,449
Administrative and general	944,437	577,276
Depreciation of capital assets <i>[note 4]</i>	373,425	374,585
	<b>13,860,042</b>	<b>14,288,338</b>
Excess (deficiency) of revenue over expenses before gain on disposal of assets	124,290	(17,396)
Gain on disposal of assets <i>[note 5]</i>	898,203	—
Deferred capital contributions recognized from disposal of assets <i>[note 8]</i>	162,281	—
<b>Excess (deficiency) of revenue over expense for the year</b>	<b>1,184,774</b>	<b>(17,396)</b>

See accompanying notes

SickKids Centre for Community Mental Health

Statement of changes in net assets

Year ended March 31, 2021

	2021			2020		
	Internally Restricted \$	Unrestricted \$	Total \$	Internally Restricted \$	Unrestricted \$	Total \$
	<i>[note 9]</i>			<i>[note 9]</i>		
<b>Net assets, beginning of year</b>	<b>4,660,630</b>	<b>624,054</b>	<b>5,284,684</b>	3,884,380	1,417,700	5,302,080
Excess (deficiency) of revenue over expenses for the year	—	1,184,774	1,184,774	—	(17,396)	(17,396)
Interfund transfers <i>[note 9]</i>	231,540	(231,540)	—	776,250	(776,250)	—
<b>Net assets, end of year</b>	<b>4,892,170</b>	<b>1,577,288</b>	<b>6,469,458</b>	4,660,630	624,054	5,284,684

See accompanying notes

## SickKids Centre for Community Mental Health

### Statement of cash flows

Year ended March 31, 2021

	2021	2020
	\$	\$
<b>Operating activities</b>		
Excess (deficiency) of revenue over expenses for the year	1,184,774	(17,396)
Add (deduct) items not affecting cash		
Gain on disposal of assets	(898,203)	—
Deferred capital contributions recognized from disposal of assets	(162,281)	—
Amortization of deferred capital contributions	(184,133)	(191,008)
Depreciation of capital assets	373,425	374,585
Pension benefit expense (recovery)	(49,700)	4,100
	<u>263,882</u>	<u>17-,281</u>
Net change in non-cash working capital balances related to operations	473,998	601,953
Employer benefit contributions	(418,995)	(674,700)
<b>Cash provided by operating activities</b>	<u>318,885</u>	<u>97,534</u>
<b>Capital activities</b>		
Net proceeds from the disposal of assets	1,187,675	—
Purchase of capital assets	(104,066)	(348,209)
<b>Cash provided by (used in) capital activities</b>	<u>1,083,609</u>	<u>(348,209)</u>
<b>Financing activities</b>		
Contributions received for capital purposes	103,316	125,535
Net change in other long-term liabilities	—	(50,000)
<b>Cash provided by financing activities</b>	<u>103,316</u>	<u>75,535</u>
<b>Net increase (decrease) in cash during the year</b>	<b>1,505,810</b>	<b>(175,140)</b>
Cash and cash equivalents, beginning of year	2,929,208	3,104,348
<b>Cash and cash equivalents (bank indebtedness), end of year</b>	<u>4,435,018</u>	<u>2,929,208</u>
<b>Supplemental cash flow information</b>		
Income taxes paid	—	(145,131)

See accompanying notes

# SickKids Centre for Community Mental Health

## Notes to financial statements

March 31, 2021

### 1. Description of operations

SickKids Centre for Community Mental Health [the "Centre"] is a mental health centre serving infants, children, youth and families. Prevention, early intervention, treatment, research and education are major activities of the Centre.

In affiliation with the University of Toronto and other centres of higher education, training is provided to students in all major mental health disciplines.

The Hospital for Sick Children [the "Hospital"] exercises control over the Centre through a governance and operational structure managed by the Hospital. This integration was outlined in a memorandum of understanding between the two entities dated November 8, 2016 and effective February 1, 2017.

The Centre is registered with Canada Revenue Agency as a charitable organization and is therefore not subject to income taxes.

### 2. Significant accounting policies

The financial statements have been prepared in accordance with the *CPA Canada Public Sector ["PS"] Accounting Handbook*, which sets out generally accepted accounting principles for government not-for-profit organizations in Canada. The Centre has chosen to use the standards for not-for-profit organizations that include Section PS 4200 to PS 4270. The significant accounting policies are summarized below.

#### Use of estimates

The preparation of the Centre's financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Accounts requiring significant estimates and assumptions are certain accrued liabilities, the accrued pension asset and amortization, which is based on the estimated useful lives of capital assets. Accordingly, actual results could differ from those estimates.

#### Revenue recognition

The Centre follows the deferral method of accounting for contributions, which include grants. Unrestricted contributions are recorded as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Externally restricted contributions are initially deferred when recorded in the accounts and recognized as revenue in the year in which the related expenses are recognized. Contributions externally restricted for capital assets are recorded as deferred capital contributions and are amortized to operations on the same basis as the related asset is amortized.



## SickKids Centre for Community Mental Health

### Notes to financial statements

March 31, 2021

#### Capital assets

Capital asset purchases are recorded at cost and are amortized over their estimated useful lives on the straight-line basis. The Centre uses the following annual amortization rates:

Buildings and building service equipment	2½% and 5%
Other equipment and systems	5% to 20%

Capital assets in development comprises construction and development costs capitalized during the construction period. No amortization is recorded until construction is substantially complete and the assets are ready for productive use.

When a capital asset no longer has any long-term service potential to the Centre, the excess of the carrying value amount over any residual value is recognized as an expense in the statement of revenue and expenses. If a capital asset is made available for sale, amortization is discontinued and the assets are transferred to assets held for sale.

#### Assets held for sale

Long-lived assets are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than continuing use. A long-lived asset is classified as held for sale at the point in time when it is available for immediate sale, management has committed to a plan to sell and is actively locating a purchaser at a sales price that is reasonable in relation to its current estimated fair value, and the sale is expected to be completed within a one-year period. Long-lived assets held for sale are carried at the lower of their carrying amounts and estimated fair value less costs to sell. Assets classified as held for sale are not amortized.

#### Financial instruments

The Centre's financial instruments, including cash, accounts receivable, accounts payable and accrued liabilities, are initially recorded at their fair value and are subsequently measured at cost, net of any provisions for impairment.

Unless otherwise noted, the Centre is not subject to any significant market, liquidity or credit risks.

#### Accrued pension assets

The Centre accrues for its obligations under employee benefit plans and the related costs, net of plan assets. The Centre has adopted the following policies:

- The cost of pension benefits earned by employees is actuarially determined using the projected unit credit benefit method prorated on services and management's best estimate assumptions. Under this method, members' projected pensions at retirement age are apportioned into units of pension to be funded over their years of credited service.
- For the purpose of calculating the expected return on plan assets, those assets are valued at market related values whereby all investment gains and losses are recognized over five years.
- Actuarial gains and losses are amortized on a straight-line basis over the expected average remaining service of the active employees, which is 5.8 years [2020 – 6.8 years].
- An actuarial valuation for accounting purposes is used to determine the Centre's accrued pension assets.

## SickKids Centre for Community Mental Health

### Notes to financial statements

March 31, 2021

#### 3. Financial instruments and risk management

The financial instruments held by the Centre are exposed to a variety of financial risks. The Centre seeks to minimize the potential adverse effects of these risks by regularly monitoring the position of its financial instruments.

##### *Credit risk*

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. The Centre provides credit to its customers in the normal course of its operations, and hence it carries out credit checks on its customers as required.

#### 4. Capital assets

	2021	2020
	\$	\$
<b>Cost</b>		
Land	322,999	322,999
Buildings and building service equipment	4,116,638	3,565,702
Other equipment and systems	3,443,020	3,570,863
Construction-in-progress	45,720	493,340
	<b>7,928,377</b>	<b>7,952,904</b>
<b>Accumulated depreciation</b>		
Buildings and building service equipment	2,854,550	2,729,244
Other equipment and systems	2,730,438	2,562,299
	<b>5,584,988</b>	<b>5,291,543</b>
<b>Total capital assets, net</b>	<b>2,343,389</b>	<b>2,661,361</b>

Construction-in-progress related to certain building enhancements at the Jarvis Street and Sheppard Avenue properties.

## SickKids Centre for Community Mental Health

### Notes to financial statements

March 31, 2021

#### 5. Assets held for sale

Assets held for sale consist of the following:

	2021	2020
	\$	\$
<b>Cost</b>		
Land	—	18,316
Buildings and building service equipment	—	323,173
Other equipment and systems	—	226,123
	<u>—</u>	<u>567,612</u>
<b>Accumulated depreciation</b>		
Buildings and building service equipment	—	159,321
Other equipment and systems	—	167,432
	<u>—</u>	<u>326,753</u>
<b>Total assets held for sale, net</b>	<u>—</u>	<u>240,859</u>

In January 2019, the Board of Trustees approved the sale of a farm property, which included land, building, and miscellaneous equipment. The farm property was listed for sale on March 23, 2020.

On June 30, 2020, the farm property was sold, in addition to a tractor included in capital assets with net book value of \$48,613, for gross proceeds of \$1,275,000. The sale resulted in a net gain of \$898,203 on disposal of farm property held for sale as well as the tractor. In addition, included in deferred capital contributions is \$162,281 of unamortized deferred capital contributions related to the farm property that was also recognized in revenue in the year [note 8].

The Province of Ontario has waived the return of a portion of the proceeds and has allowed the Centre to reinvest the proceeds in other capital projects.

#### 6. Accrued pension assets

The Centre maintains a registered defined benefit pension plan, which includes a defined contribution component, covering substantially all of its employees. The plan provides pensions based on length of service and final average earnings. The last actuarial valuation on the defined benefit plan for funding purposes was as at December 31, 2019, and the valuation indicated that the plan had a deficit of \$617,800 on a going-concern basis and a deficit of \$1,210,500 on a solvency basis. An actuarial valuation for accounting purposes was prepared as at March 31, 2021.

## SickKids Centre for Community Mental Health

### Notes to financial statements

March 31, 2021

Information about the Centre's defined benefit plan is as follows:

	2021	2020
	\$	\$
Accrued benefit obligation	(18,181,300)	(18,185,800)
Plan assets	22,364,995	21,702,900
	<b>4,183,695</b>	3,517,100
Employer contributions for service cost after measurement date	33,600	19,200
Employer contributions for special payments after measurement date	20,000	139,600
Employee contributions after measurement date	5,100	2,900
Unrecognized actuarial losses	96,700	191,600
<b>Accrued benefit assets</b>	<b>4,339,095</b>	<b>3,870,400</b>

The income (expense) for the year is calculated as follows:

	2021	2020
	\$	\$
Amortization of actuarial gain (loss) in the year	(33,100)	(36,500)
Expected return on plan assets	1,122,000	1,092,600
Current year benefit cost	(109,100)	(124,500)
Interest on accrued benefit obligation	(930,100)	(935,700)
Income (expense) for the year	<b>49,700</b>	(4,100)
Employer contributions	418,995	674,700
Employee contributions	18,800	17,400
Benefits paid	<b>1,202,400</b>	1,146,200

The significant actuarial assumptions adopted in measuring the Centre's accrued pension obligations for the defined plan are as follows:

	2021	2020
	%	%
Discount rate	5.25	5.25
Salary escalation	3.00	3.00

## SickKids Centre for Community Mental Health

### Notes to financial statements

March 31, 2021

The significant actuarial assumptions adopted in measuring the Centre's expense for the defined plan are as follows:

	<b>2021</b>	<b>2020</b>
	%	%
Discount rate	<b>5.25</b>	5.25
Expected long-term rate of return on plan assets	<b>5.25</b>	5.25
Salary escalation	<b>3.00</b>	3.00

The breakdown of plan assets held at measurement date was as follows:

	<b>2021</b>	<b>2020</b>
	%	%
Equity securities	<b>57</b>	56
Debt securities	<b>31</b>	32
Real estate	<b>8</b>	9
Other	<b>4</b>	3
	<b>100</b>	100

#### 7. Deferred contributions

Deferred contributions represent unspent resources externally restricted that are related to subsequent years. Changes in deferred contributions balances are as follows:

	<b>2021</b>	<b>2020</b>
	\$	\$
<b>Balance, beginning of year</b>	<b>740,632</b>	805,534
Amounts received during the year	<b>2,127,087</b>	2,055,795
Amounts recognized as revenue during the year	<b>(2,102,600)</b>	(2,120,697)
<b>Balance, end of year</b>	<b>765,119</b>	740,632
<b>Presented as</b>		
Short-term	<b>715,305</b>	690,818
Long-term	<b>49,814</b>	49,814
	<b>765,119</b>	740,632

The long-term portion of deferred contributions was established as a Medical Staff Reserve Fund to fund the Centre's operations to the extent that the revenues from the Ministry of Health ["MOH"] should fall below the amounts provided for in the annual service plan agreement between the Centre and the MOH.

## SickKids Centre for Community Mental Health

### Notes to financial statements

March 31, 2021

#### 8. Deferred capital contributions

Deferred capital contributions represent the unamortized amount of externally restricted contributions received for the purchase of capital assets. Changes in the deferred capital contributions balance are as follows:

	2021	2020
	\$	\$
<b>Balance, beginning of year</b>	<b>2,033,412</b>	2,098,885
Amounts received during the year	<b>103,316</b>	125,535
Revenue recognized for the unamortized deferred capital contribution related to an asset sale <i>[note 5]</i>	<b>(162,281)</b>	—
Amortization recognized in revenue during the year	<b>(184,133)</b>	(191,008)
<b>Balance, end of year</b>	<b>1,790,314</b>	2,033,412

#### 9. Internally restricted net assets

Internally restricted net assets consist of the following:

	2021	2020
	\$	\$
Capital assets internally funded	<b>553,075</b>	790,230
Accrued pension benefits	<b>4,339,095</b>	3,870,400
	<b>4,892,170</b>	4,660,630

Internally restricted net assets include funds committed for the following purposes:

- [i] Capital assets internally funded represent capital assets funded using internal resources; and
- [ii] Accrued pension benefits represent the asset recorded on the statement of financial position related to the pension plan *[note 6]*.

## SickKids Centre for Community Mental Health

### Notes to financial statements

March 31, 2021

#### 10. Government funding

	2021	2020
	\$	\$
Ministry of Health	11,496,053	11,442,835
Municipal government	1,224,544	1,307,543
Federal grants	607,676	607,676
	<u>13,328,273</u>	<u>13,358,054</u>

#### 11. Related party information

Transactions with related parties occur in the normal course of business and are recorded at their exchange amounts, which is the amount agreed upon by all parties.

##### **SickKids Centre for Community Mental Health Learning institute**

The Centre and the SickKids Centre for Community Mental Health Learning Institute [the "Institute"] have the same Board of Trustees. The Institute was established to sponsor and provide programs for training, research, consultation and public education in the disciplines of psychology, psychiatry, social work, childcare and related areas in children's mental health. The Institute is a not-for-profit organization and is a registered charity under the *Income Tax Act* (Canada).

During the year, \$190,023 [2020 – \$186,625] was charged by the Institute for rental of offices and recorded in other operating expenses in the statement of revenue and expenses. As at March 31, 2021, the Centre owed the Institute \$205,256 [2020 – \$15,233], which is included in accounts payable and accrued liabilities

As at March 31, 2021, the Institute owed the Centre \$38,158 [2020 – \$151,688] relating to utilities, facilities and compensation charged on its behalf. This amount is included in accounts receivable.

##### **The Hospital for Sick Children Foundation**

The Centre has an economic interest in the Hospital for Sick Children Foundation [the "Foundation"]. The Foundation receives, accumulates and distributes funds and/or the income therefrom for the benefit of the Hospital, any other hospital, university, medical association, foundation or person, in respect of medical research and other activities related to the health of children, including the Centre. There were no grants received from the Foundation for the years ended March 31, 2021 or 2020.

##### **The Hospital for Sick Children**

As disclosed in note 1, the Hospital has governance and operational oversight of the Centre. Designated officers of the Hospital serve as the only voting members on the Centre's Board of Trustees. The Hospital is a Canadian public hospital dedicated to advancing children's health through the integration of patient care, research and education.

## SickKids Centre for Community Mental Health

### Notes to financial statements

March 31, 2021

The Hospital and the Centre entered into a managed service agreement whereby the Hospital has agreed to provide core administrative services to the Centre in exchange for a service fee. During the year, \$652,054 [2020 – \$505,745] was paid to the Hospital under the managed service agreement, of which \$8,463 [2020 – \$127,676] is included in accounts payable to the Hospital. Amounts are recorded in compensation and other operating expenses in the statement of revenue and expenses.

As at March 31, 2021, the Centre owed the Hospital \$415,800 [2020 – \$686,781] for expenses charged on behalf of the Centre. This amount is included in accounts payable and accrued liabilities.

#### **12. Contingencies**

In the normal course of operations, the Centre is subject to claims or potential claims. Where the potential liability is likely and able to be estimated, management records its best estimate of the potential liability. With respect to claims as at March 31, 2021, it is management's position that the Centre has valid defenses and appropriate insurance coverage to offset the cost of unfavourable settlements, if any, which may result from such claims. In other cases, the ultimate outcome of the claims cannot be determined at this time. Any additional losses related to claims will be recorded in the year during which the liability is able to be estimated or adjustments to any amount recorded are determined to be required.

#### **13. COVID-19 – global pandemic**

On March 11, 2020, the World Health Organization characterized the outbreak of a strain of the novel corona virus ["COVID-19"] as a pandemic which has resulted in a series of public health and emergency measures that have been put into place to combat the spread of the virus. The Centre has not experienced any significant impacts on its operations as a result of COVID-19.

Management considered the impact of COVID-19 in its assessment of the Centre's assets and liabilities and its ability to continue as a going concern. Although COVID-19 has not had a significant impact on funding and operations, measures will continue to be implemented to ensure that the Centre is still able to maintain its core operations.